



Major Extremity Trauma Research Consortium

April 30, 2025

To Whom It May Concern,

It is my pleasure to recommend Paige Sullivan for the Policy and Government Affairs Associate position within your organization. Paige was a valued member of our informatics team at the Major Extremity Trauma Research Consortium (METRC) Coordinating Center, within the Johns Hopkins Bloomberg School of Public Health. For five years, she consistently demonstrated her technical skills while exhibiting a strong work ethic and steadfast commitment to both our research mission and to helping others.

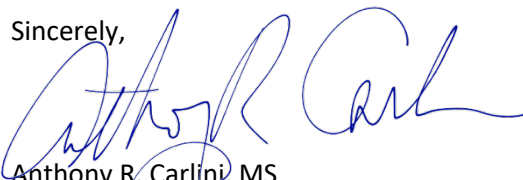
Paige's prior experience allowed her to quickly take a central role in our technical operations and to function independently. She was responsible for maintaining all elements of our research data infrastructure as our lead developer and system administrator and she leveraged her abilities to work seamlessly with external technical vendors, university information technology staff as well as coordinating center teammates and end users. Serving within a large and complex research enterprise, Paige was accustomed to a quick pace, managing concurrent projects and demands, and problem solving to support multiple clinical studies. While bringing technical expertise to the position, she also grew in her understanding of the research process and demonstrated her ability translate requirements provided by collaborators into a product that would be used by others in our consortium. She knew how and when to ask pertinent questions, worked proactively to identify potential issues and resolve them quickly, and offered valuable suggestions for improving our processes.

Beyond her technical skills, Paige embodied the core values of our organization, bringing a positive attitude to the job. She is personable and despite working remotely, she continuously strived to maintain a strong connection to our team at the METRC Coordinating Center. Paige also had the opportunity to supervise a research assistant during our time with our team, evident of her leadership capabilities. Further, her involvement in the Staff Assembly at the Bloomberg School of Public Health highlights her commitment to the well-being of her colleagues.

Paige's dedication to her work and her desire to continuously learn and improve served the METRC team well and I am confident that she will bring the same level of commitment, expertise, and a positive attitude to your organization.

Please feel free to contact me if you require further information.

Sincerely,



Anthony R. Carlini, MS
Director of Informatics, Major Extremity Trauma Research Consortium
Senior Research Associate, Johns Hopkins Bloomberg School of Public Health